

Our Vision, Values and Priorities for Calder Valley Community Land Trust

(This is a document discussed at the Board of Trustee Meeting, 17 May 2021, when it was agreed to include it as a paper for discussion at the 2021 AGM)

1. Context

This paper sets out a draft Vision, Values Statement and Priorities for CVCLT to build on its Mission Statement (“to work with the people of the Calder valley to hold property and create sustainable and affordable homes in vibrant communities”) and help support its direction of travel over the period up to 2030. It has been developed principally through a facilitated Away Day morning on 28 March 2021 with the Board of Trustees. Notes from the Away Day were reported at the CVCLT Board on 19 April 2021. Following this meeting, some additional work was carried out on a collective Vision, drawing on Trustees’ individual Vision Statements. When approved, the Vision, Values and Priorities statement will be used to support further strategic development of the Trust.

2. Draft Vision, Value and Priorities for the CVCLT to 2030

VISION

Over the next ten years, the Calder Valley Community Land Trust will be at the centre of a thriving movement to make a real, visible and positive impact on life in our valley. This established and accountable organisation will develop and own exemplary, affordable and accessible homes and community buildings that respect local heritage, focus on innovation and demonstrate best practice and sustainability.

OUR CORE VALUES

We are

Sustainable - our projects will contribute to environmental, social and economic sustainability, with environmental sustainability underpinning everything.

Accountable - we demonstrate integrity and transparency and use evidence to measure the impact of what we do.

Rooted in the Community – our projects help to build community and a sense of place through safeguarding community assets, empowering with our tenants and membership and ensuring that developments are inclusive. We aim to develop a broad, representative and active membership.

Good Partners – we deliver projects with partners who share our values and help others to develop their own projects.

Innovative – we aim to be an exemplar, raising the bar for social housing and delivering creative projects that catalyse new approaches to sustainable homes and communities.

PRIORITIES

In the next ten years, we will aim to:

Provide sustainable and affordable homes in the Upper Calder Valley for those in housing need - the refurbishment of existing buildings and building of new homes will be rigorously assessed against environmental, social and economic sustainability criteria.

Hold assets on behalf of the community - where there is a viable business plan, we are willing to take on ownership and improvement of locally important buildings and land, to ensure they remain as longer term community resources.

Be innovative - in our approach to technology, stakeholder engagement and funding, delivering exemplar developments that can be reproduced for wider impact beyond the individual project.

Strengthen local communities - we will seek to enhance the cohesion, resilience and sustainability (social, economic and environmental) of our communities through empowering our tenants, developing capacity and capability by local volunteering, skills and learning benefits, supporting partners who share our values, ensuring our board and task groups are inclusive and diverse and that our vibrant active membership is engaged.

Be financial stable and resilient – through subjecting projects to rigorous business planning and risk analysis.